

Del Monte Foods Holdings Limited and Subsidiaries
Consolidated Statements of Financial Position

	FY2018 July	FY2018 October	FY2018 January	FY2018 April	FY2019 July	FY2019 October	FY2019 January	FY2019 April	FY2020 July	FY2020 October	FY2020 January
ASSETS											
Noncurrent Assets											
Property, plant and equipment	460,737	416,133	411,048	406,878	397,770	388,055	365,915	366,768	485,200	420,323	369,998
Intangible assets and goodwill	725,789	705,090	703,427	701,765	700,102	698,440	696,777	695,115	693,452	691,790	690,127
Deferred tax assets	101,652	115,855	79,942	79,762	84,726	87,324	94,646	108,275	113,416	136,837	137,261
Other noncurrent assets	5,459	17,155	16,908	14,923	14,338	16,290	16,293	11,403	11,355	10,162	12,693
Total Noncurrent Assets	1,293,637	1,254,233	1,211,325	1,203,328	1,196,936	1,190,109	1,173,631	1,181,561	1,303,423	1,259,112	1,210,079
Current Assets											
Inventories	918,629	987,365	793,036	643,138	671,961	773,240	633,491	541,418	665,326	821,705	648,155
Trade and other receivables	90,108	182,286	136,587	87,728	97,867	164,516	140,337	93,405	73,713	142,934	117,778
Prepaid and other current assets	22,185	36,944	16,903	14,606	19,973	12,661	12,011	16,876	29,430	25,487	29,220
Cash	1,376	2,690	5,932	2,499	1,127	6,608	4,891	2,872	5,554	11,969	4,172
	1,032,298	1,209,285	952,458	747,971	790,928	957,025	790,730	654,571	774,023	1,002,095	799,325
Assets held for sale				5,504		679	13,550	4,465	4,750	4,543	23,187
Total Current Assets	1,032,298	1,209,285	952,458	753,475	790,928	957,704	804,280	659,036	778,773	1,006,638	822,512
Total Assets	2,325,935	2,463,518	2,163,783	1,956,803	1,987,864	2,147,813	1,977,911	1,840,597	2,082,196	2,265,750	2,032,591
EQUITY AND LIABILITIES											
Equity											
Common stock	-	-	-	-	-	-	-	-	-	-	-
Additional paid-in capital	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000
Deficit	(130,261)	(157,357)	(217,594)	(225,173)	(244,340)	(253,969)	(275,131)	(272,303)	(289,898)	(348,369)	(361,908)
Reserves	2,613	6,326	5,425	18,661	21,196	23,518	23,820	15,294	15,041	(819)	8,763
Equity attributable to owners of the Company	577,352	553,969	492,831	498,488	481,856	474,549	453,689	447,991	430,143	355,812	351,855
Non-controlling interests	1,434	1,533	1,632	1,694	1,278	1,591	1,903	1,961	1,960	1,961	1,961
Total Equity	578,786	555,502	494,463	500,182	483,134	476,140	455,592	449,952	432,103	357,773	353,816
Noncurrent Liabilities											
Term loans	923,999	923,927	923,831	798,209	698,325	698,736	698,364	689,854	689,533	689,210	682,252
Noncurrent lease liabilities	-	-	-	-	-	-	-	-	100,977	95,557	90,091
Employee benefits	87,930	88,662	90,110	76,902	71,739	71,683	71,764	70,887	70,192	86,266	71,765
Environmental remediation liabilities	6,205	4,336	4,346	144	152	159	689	697	705	14,786	14,627
Deferred tax liabilities	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092
Derivative liabilities	7,490	4,205	3,633	1,803	996	537	1,441	1,759	1,525	700	64
Intercompany payables	-	-	-	92,083	179,915	183,826	189,614	200,161	206,061	211,660	221,342
Other non-current liabilities	32,718	35,954	31,041	29,632	29,030	27,169	26,567	25,666	20,512	18,874	19,491
Total Non-current Liabilities	1,059,434	1,058,176	1,054,053	999,865	981,249	983,202	989,531	990,116	1,090,597	1,118,145	1,100,724
Current Liabilities											
Loans and borrowings	195,122	256,130	134,160	10,250	149,558	278,835	226,787	140,255	147,764	340,572	275,462
Current lease liabilities	-	-	-	-	-	-	-	-	35,811	29,771	29,440
Employee benefits	31,857	39,280	39,002	37,645	38,935	33,927	31,385	27,640	27,665	35,677	29,351
Trade and other payables	193,337	224,128	140,337	147,492	175,285	165,396	114,193	106,325	159,211	188,029	106,601
Derivative liabilities	-	-	-	3,260	-	2,047	1,869	2,201	3,882	4,860	5,310
Deferred income	-	45,936	29,283	13,926	4,999	1,319	907	530	417	849	7,488
Intercompany payables	267,193	284,158	272,275	243,940	154,483	206,724	157,043	123,348	184,542	189,865	124,189
Current tax liabilities	206	208	210	243	221	223	604	230	204	209	210
Total Current Liabilities	687,715	849,840	615,267	456,756	523,481	688,471	532,788	400,529	559,496	789,832	578,051
Total Liabilities	1,747,149	1,908,016	1,669,320	1,456,621	1,504,730	1,671,673	1,522,319	1,390,645	1,650,093	1,907,977	1,678,775
Total Equity and Liabilities	2,325,935	2,463,518	2,163,783	1,956,803	1,987,864	2,147,813	1,977,911	1,840,597	2,082,196	2,265,750	2,032,591

Del Monte Foods Holdings Limited and Subsidiaries

Consolidated Income Statements

Year to Date	FY2018	FY2018	FY2018	FY2018	FY2019	FY2019	FY2019	FY2019	FY2020	FY2020	FY2020
	July	October	January	April	July	October	January	April	July	October	January
Net sales	336,519	822,093	1,273,584	1,654,226	308,338	726,797	1,112,987	1,421,317	241,419	637,664	1,029,480
Gross profit	49,668	129,655	198,368	248,833	39,781	114,436	183,512	232,398	49,028	132,899	194,983
Gross margin	14.8%	15.8%	15.6%	15.0%	12.9%	15.7%	16.5%	16.4%	20.3%	20.8%	18.9%
Distribution and selling expenses	(24,673)	(67,306)	(107,256)	(136,807)	(24,297)	(58,592)	(97,865)	(118,991)	(17,913)	(52,625)	(84,201)
General and administrative expenses	(35,495)	(81,733)	(122,954)	(153,454)	(33,523)	(66,160)	(98,439)	(111,768)	(29,298)	(63,508)	(88,381)
Other income (expenses) - net	1,209	(13,443)	(9,833)	13,498	11,943	11,990	10,329	12,364	(1,310)	(69,532)	(68,744)
Operating income (loss)	(9,291)	(32,827)	(41,675)	(27,930)	(6,096)	1,674	(2,463)	14,003	507	(52,766)	(46,343)
Net finance income (expense)	(19,548)	(39,715)	(59,371)	(82,992)	(20,524)	(43,095)	(66,367)	(85,527)	(23,782)	(47,850)	(72,279)
Income tax benefit (expense)	10,959	27,566	(4,167)	(1,870)	6,085	9,674	16,175	24,394	5,679	24,550	29,017
Net loss	(17,880)	(44,976)	(105,213)	(112,792)	(20,535)	(31,747)	(52,655)	(47,130)	(17,596)	(76,066)	(89,605)
Less: Loss attributable to noncontrolling interests	-	-	-	-	(505)	(255)	-	-	-	-	-
Net loss attributable to owners	(17,880)	(44,976)	(105,213)	(112,792)	(20,030)	(31,492)	(52,655)	(47,130)	(17,596)	(76,066)	(89,605)
EBITDA	3,036	(4,707)	740	27,085	5,270	26,240	34,794	62,509	9,890	(26,087)	1,977
Strategic Initiatives expense (income)	880	24,215	33,901	62,509	5,801	7,129	7,954	(2,814)	2,036	71,783	70,607
Net gain on purchase of second lien loan	-	-	-	(35,646)	(9,884)	(10,255)	(10,425)	(11,977)	-	(847)	(2,920)
Lease amortization	-	-	-	-	-	-	-	-	-	(5,100)	(13,806)
Noncash pension costs	2,225	4,449	6,637	8,824	2,018	4,037	6,066	8,095	-	4,315	5,652
Product recalls and other	-	240	240	240	-	-	-	1,811	47	79	79
Adjusted EBITDA	6,141	24,197	41,518	63,012	3,205	27,151	38,389	57,624	11,973	44,143	61,589
Strategic Initiatives expense (income)											
Plant closures	-	20,585	27,866	55,107	5,004	6,390	6,483	6,191	1,654	77,200	77,443
Restoration costs	880	1,318	3,142	4,616	797	1,821	3,203	6,127	382	1,583	2,016
Non-cash gains from amendment to pension and benefit plans	-	-	-	-	-	-	-	(13,400)	-	(7,000)	(8,852)
Other	-	2,312	2,893	2,786	-	(1,082)	(1,732)	(1,732)	-	-	-
Total strategic initiatives expense (income).....	880	24,215	33,901	62,509	5,801	7,129	7,954	(2,814)	2,036	71,783	70,607

Del Monte Foods Holdings Limited and Subsidiaries
Consolidated Income Statements

Year to Date	FY2018 July	FY2018 October	FY2018 January	FY2018 April	FY2019 July	FY2019 October	FY2019 January	FY2019 April	FY2020 July	FY2020 October	FY2020 January
Nonrecurring Items by PL Line:											
Plant closures											
Gross profit	-	-	1,695	10,915	4,754	7,208	6,557	6,202	-	-	-
Distribution and selling expenses	-	-	148	-	-	-	-	-	-	-	-
General and administrative expenses	-	7,169	8,772	10,491	250	733	909	972	-	6,687	7,601
Other income (expenses) - net	-	13,416	17,251	33,701	-	(1,551)	(983)	(983)	1,654	70,513	69,842
	-	20,585	27,866	55,107	5,004	6,390	6,483	6,191	1,654	77,200	77,443
Restoration costs											
Distribution and selling expenses	-	-	-	645	-	-	-	-	-	-	-
General and administrative expenses	880	1,318	3,142	3,971	797	1,821	3,203	6,127	382	1,583	2,016
	880	1,318	3,142	4,616	797	1,821	3,203	6,127	382	1,583	2,016
Non-cash gains from amendment to pension and benefit plans											
General and administrative expenses	-	-	-	-	-	-	-	(13,400)	-	(7,000)	(8,852)
Other strategic initiative expense (income)											
Distribution and selling expenses	-	497	-	-	-	-	-	-	-	-	-
General and administrative expenses	-	1,815	2,893	1,910	-	-	(650)	(650)	-	-	-
Other income (expenses) - net	-	-	-	876	-	(1,082)	(1,082)	(1,082)	-	-	-
	-	2,312	2,893	2,786	-	(1,082)	(1,732)	(1,732)	-	-	-
Noncash pension costs											
General and administrative expenses	2,225	4,449	6,637	8,824	2,018	4,037	6,066	8,095	-	4,315	5,652
Net gain on purchase of second lien loan											
Other income (expenses) - net	-	-	-	(35,646)	(9,884)	(10,255)	(10,425)	(11,977)	-	(847)	(2,920)
Lease amortization											
Gross profit	-	-	-	-	-	-	-	-	-	(2,462)	(10,738)
General and administrative expenses	-	-	-	-	-	-	-	-	-	(2,638)	(3,068)
	-	-	-	-	-	-	-	-	-	(5,100)	(13,806)
Other											
Other income (expenses) - net	-	240	240	240	-	-	-	1,811	47	79	79
Summary of Nonrecurring Items											
Gross profit	-	-	1,695	10,915	4,754	7,208	6,557	6,202	-	(2,462)	(10,738)
Distribution and selling expenses	-	497	148	645	-	-	-	-	-	-	-
General and administrative expenses	3,105	14,751	21,444	25,196	3,065	6,591	9,528	1,144	382	2,947	3,349
Other income (expenses) - net	-	13,656	17,491	(829)	(9,884)	(12,888)	(12,490)	(12,231)	1,701	69,745	67,001
Total Nonrecurring Items	3,105	28,904	40,778	35,927	(2,065)	911	3,595	(4,885)	2,083	70,230	59,612

Del Monte Foods Holdings Limited and Subsidiaries

Consolidated Income Statements

	FY2018	FY2018	FY2018	FY2018	FY2019	FY2019	FY2019	FY2019	FY2020	FY2020	FY2020
For the Quarter	July	October	January	April	July	October	January	April	July	October	January
Net sales	336,519	485,574	451,491	380,642	308,338	418,459	386,190	308,330	241,419	396,245	391,816
Gross profit	49,668	79,987	68,713	50,465	39,781	74,655	69,076	48,886	49,028	83,871	62,084
Gross margin	14.8%	16.5%	15.2%	13.3%	12.9%	17.8%	17.9%	15.9%	20.3%	21.2%	15.8%
Distribution and selling expenses	(24,673)	(42,633)	(39,950)	(29,551)	(24,297)	(34,295)	(39,273)	(21,126)	(17,913)	(34,712)	(31,576)
General and administrative expenses	(35,495)	(46,238)	(41,221)	(30,500)	(33,523)	(32,637)	(32,279)	(13,329)	(29,298)	(34,210)	(24,873)
Other income (expenses) - net	1,209	(14,652)	3,610	23,331	11,943	47	(1,661)	2,035	(1,310)	(68,222)	788
Operating income (loss)	(9,291)	(23,536)	(8,848)	13,745	(6,096)	7,770	(4,137)	16,466	507	(53,273)	6,423
Net finance income (expense)	(19,548)	(20,167)	(19,656)	(23,621)	(20,524)	(22,571)	(23,272)	(19,160)	(23,782)	(24,068)	(24,429)
Income tax benefit (expense)	10,959	16,607	(31,733)	2,297	6,085	3,589	6,501	8,219	5,679	18,871	4,467
Net loss	(17,880)	(27,096)	(60,237)	(7,579)	(20,535)	(11,212)	(20,908)	5,525	(17,596)	(58,470)	(13,539)
Less: Loss attributable to noncontrolling interests	-	-	-	-	(505)	250	255	-	-	-	-
Net loss attributable to owners	(17,880)	(27,096)	(60,237)	(7,579)	(20,030)	(11,462)	(21,163)	5,525	(17,596)	(58,470)	(13,539)
EBITDA	3,036	(7,743)	5,447	26,345	5,270	20,970	8,554	27,715	9,890	(35,977)	28,064
Strategic Initiatives expense (income)	880	23,335	9,686	28,608	5,801	1,328	825	(10,768)	2,036	69,747	(1,176)
Net gain on purchase of second lien loan	-	-	-	(35,646)	(9,884)	(371)	(170)	(1,552)	-	(847)	(2,073)
Lease amortization	-	-	-	-	-	-	-	-	-	(5,100)	(8,706)
Noncash pension costs	2,225	2,224	2,188	2,187	2,018	2,019	2,029	2,029	-	4,315	1,337
Product recalls and other	-	240	-	-	-	-	-	1,811	47	32	-
Adjusted EBITDA	6,141	18,056	17,321	21,494	3,205	23,946	11,238	19,235	11,973	32,170	17,446
Strategic Initiatives expense (income)											
Plant closures	-	20,585	7,281	27,241	5,004	1,386	93	(292)	1,654	75,546	243
Restoration costs	880	438	1,824	1,474	797	1,024	1,382	2,924	382	1,201	433
Non-cash gains from amendment to pension and benefit plans	-	-	-	-	-	-	-	(13,400)	-	(7,000)	(1,852)
Other	-	2,312	581	(107)	-	(1,082)	(650)	-	-	-	-
Total strategic initiatives expense (income).....	880	23,335	9,686	28,608	5,801	1,328	825	(10,768)	2,036	69,747	(1,176)

Del Monte Foods Holdings Limited and Subsidiaries
Consolidated Income Statements

	FY2018 July	FY2018 October	FY2018 January	FY2018 April	FY2019 July	FY2019 October	FY2019 January	FY2019 April	FY2020 July	FY2020 October	FY2020 January
For the Quarter											
Nonrecurring Items by PL Line:											
Plant closures											
Gross profit	-	-	1,695	9,220	4,754	2,454	(651)	(355)	-	-	-
Distribution and selling expenses	-	-	148	(148.0)	-	-	-	-	-	-	-
General and administrative expenses	-	7,169	1,603	1,719	250	483	176	63	-	6,687	914
Other income (expenses) - net	-	13,416	3,835	16,450	-	(1,551)	568	-	1,654	68,859	(671)
	-	20,585	7,281	27,241	5,004	1,386	93	(292)	1,654	75,546	243
Restoration costs											
Distribution and selling expenses	-	-	-	645	-	-	-	-	-	-	-
General and administrative expenses	880	438	1,824	829	797	1,024	1,382	2,924	382	1,201	433
	880	438	1,824	1,474	797	1,024	1,382	2,924	382	1,201	433
Non-cash gains from amendment to pension and benefit plans											
General and administrative expenses	-	-	-	-	-	-	-	(13,400)	-	(7,000)	(1,852)
Other strategic initiative expense (income)											
Distribution and selling expenses	-	497	(497)	-	-	-	-	-	-	-	-
General and administrative expenses	-	1,815	1,078	(983)	-	-	(650)	-	-	-	-
Other income (expenses) - net	-	-	-	876	-	(1,082)	-	-	-	-	-
	-	2,312	581	(107)	-	(1,082)	(650)	-	-	-	-
Noncash pension costs											
General and administrative expenses	2,225	2,224	2,188	2,187	2,018	2,019	2,029	2,029	-	4,315	1,337
Net gain on purchase of second lien loan											
Other income (expenses) - net	-	-	-	(35,646)	(9,884)	(371)	(170)	(1,552)	-	(847)	(2,073)
Lease amortization											
Gross profit	-	-	-	-	-	-	-	-	-	(2,462)	(8,276)
General and administrative expenses	-	-	-	-	-	-	-	-	-	(2,638)	(430)
	-	-	-	-	-	-	-	-	-	(5,100)	(8,706)
Other											
Other income (expenses) - net	-	240	-	-	-	-	-	1,811	47	32	-
Summary of Nonrecurring Items											
Gross profit	-	-	1,695	9,220	4,754	2,454	(651)	(355)	-	(2,462)	(8,276)
Distribution and selling expenses	-	497	(349)	497	-	-	-	-	-	-	-
General and administrative expenses	3,105	11,646	6,693	3,752	3,065	3,526	2,937	(8,384)	382	2,565	402
Other income (expenses) - net	-	13,656	3,835	(18,320)	(9,884)	(3,004)	398	259	1,701	68,044	(2,744)
Total Nonrecurring Items	3,105	25,799	11,874	(4,851)	(2,065)	2,976	2,684	(8,480)	2,083	68,147	(10,618)

Del Monte Foods Holdings Limited and Subsidiaries

Consolidated Statements of Cash Flows

Year to Date:	FY2018 July	FY2018 October	FY2018 January	FY2018 April	FY2019 July	FY2019 October	FY2019 January	FY2019 April	FY2020 July	FY2020 October	FY2020 January
Cash flows from operating activities											
Profit (Loss)	(17,880)	(44,976)	(105,213)	(112,792)	(20,030)	(31,492)	(52,655)	(47,130)	(17,596)	(76,066)	(89,605)
Adjustments for:											
Depreciation and amortization	12,326	27,897	42,415	55,016	11,484	24,311	37,258	48,506	9,383	26,680	48,321
Gain/loss on sale of assets	117	(12,142)	(11,816)	(11,281)	1,894	(3,110)	(2,502)	(6,130)	1,611	1,458	345
Net finance expense	19,548	39,715	59,371	82,992	20,524	43,095	66,367	85,527	23,782	47,850	72,279
Other non-cash items	(8,331)	1,867	36,549	15,863	(13,618)	(11,370)	(15,929)	(25,231)	(4,189)	17,495	13,462
Income tax paid	-	-	-	(2,090)	-	(244)	(370)	(584)	-	(452)	(779)
Changes in operating assets and liabilities	(8,598)	(34,119)	110,565	204,043	(203,861)	(332,789)	(188,596)	(106,802)	742	(152,959)	(97,415)
Net cash flows provided by/(used in) operating activities	(2,818)	(21,758)	131,871	231,751	(203,607)	(311,599)	(156,427)	(51,844)	13,733	(135,994)	(53,392)
Cash flows from investing activities											
Proceeds from disposal of assets	13	(12,493)	(12,482)	41,167	2,313	9,217	9,265	16,116	277	510	10,523
Purchase of property, plant and equipment	(5,867)	(14,048)	(21,794)	(30,937)	(5,486)	(10,568)	(13,677)	(21,092)	(1,742)	(5,165)	(9,540)
Net cash flows provided by/(used in) investing activities	(5,854)	(26,541)	(34,276)	10,230	(3,173)	(1,351)	(4,412)	(4,976)	(1,465)	(4,655)	983
Cash flows from financing activities											
Interest paid	(19,097)	(37,361)	(56,249)	(74,759)	(14,854)	(30,430)	(46,457)	(62,242)	(15,313)	(32,645)	(52,726)
Proceeds from borrowings	52,000	188,000	220,000	287,071	138,000	279,000	297,000	341,172	22,000	214,800	228,800
Loans from parent	-	-	-	88,161	84,032	84,032	84,032	87,806	-	-	4,102
Principal payments on lease liability	-	-	-	-	-	-	-	-	-	(14,373)	(22,545)
Payments of debt related costs	-	-	-	(4,515)	-	-	-	(146)	-	-	-
Payments on borrowings	(26,000)	(102,775)	(258,550)	(538,557)	(1,775)	(15,550)	(171,357)	(309,406)	(16,275)	(18,050)	(103,927)
Net cash flows provided by/(used in) financing activities	6,903	47,864	(94,799)	(242,599)	205,403	317,052	163,218	57,184	(9,588)	149,732	53,704
Net increase/(decrease) in cash	(1,769)	(435)	2,796	(618)	(1,377)	4,102	2,379	364	2,680	9,083	1,295
Cash at beginning of year	3,114	3,114	3,114	3,114	2,499	2,499	2,499	2,499	2,872	2,872	2,872
Effect of exchange rate changes on balances held in foreign currency	31	11	22	3	5	7	13	9	2	14	5
Cash at end of period	1,376	2,690	5,932	2,499	1,127	6,608	4,891	2,872	5,554	11,969	4,172

Del Monte Foods Holdings Limited and Subsidiaries

Consolidated Statements of Cash Flows

	FY2018	FY2018	FY2018	FY2018	FY2019	FY2019	FY2019	FY2019	FY2020	FY2020	FY2020
	July	October	January	April	July	October	January	April	July	October	January
For the Quarter:											
Cash flows from operating activities											
Profit (Loss)	(17,880)	(27,096)	(60,237)	(7,579)	(20,030)	(11,462)	(21,163)	5,525	(17,596)	(58,470)	(13,539)
Adjustments for:											
Depreciation and amortization	12,326	15,571	14,518	12,601	11,484	12,827	12,947	11,248	9,383	17,297	21,641
Gain/loss on sale of assets	117	(12,259)	326	535	1,894	(5,004)	608	(3,628)	1,611	(153)	(1,113)
Net finance expense	19,548	20,167	19,656	23,621	20,524	22,571	23,272	19,160	23,782	24,068	24,429
Other non-cash items	(8,331)	10,198	34,682	(20,686)	(13,618)	2,248	(4,559)	(9,302)	(4,189)	21,684	(4,033)
Income tax paid	-	-	-	(2,090)	-	(244)	(126)	(214)	-	(452)	(327)
Changes in operating assets and liabilities	(8,598)	(25,521)	144,684	93,478	(203,861)	(128,928)	144,193	81,794	742	(153,701)	55,544
Net cash flows provided by/(used in) operating activities	(2,818)	(18,940)	153,629	99,880	(203,607)	(107,992)	155,172	104,583	13,733	(149,727)	82,602
Cash flows from investing activities											
Proceeds from disposal of assets	13	(12,506)	11	53,649	2,313	6,904	48	6,851	277	233	10,013
Purchase of property, plant and equipment	(5,867)	(8,181)	(7,746)	(9,143)	(5,486)	(5,082)	(3,109)	(7,415)	(1,742)	(3,423)	(4,375)
Net cash flows provided by/(used in) investing activities	(5,854)	(20,687)	(7,735)	44,506	(3,173)	1,822	(3,061)	(564)	(1,465)	(3,190)	5,638
Cash flows from financing activities											
Interest paid	(19,097)	(18,264)	(18,888)	(18,510)	(14,854)	(15,576)	(16,027)	(15,785)	(15,313)	(17,332)	(20,081)
Proceeds from borrowings	52,000	136,000	32,000	67,071	138,000	141,000	18,000	44,172	22,000	192,800	14,000
Loans from parent	-	-	-	88,161	84,032	-	-	3,774	-	-	4,102
Principal payments on lease liability	-	-	-	-	-	-	-	-	-	(14,373)	(8,172)
Payments of debt related costs	-	-	-	(4,515)	-	-	-	(146)	-	-	-
Payments on borrowings	(26,000)	(76,775)	(155,775)	(280,007)	(1,775)	(13,775)	(155,807)	(138,049)	(16,275)	(1,775)	(85,877)
Net cash flows provided by/(used in) financing activities	6,903	40,961	(142,663)	(147,800)	205,403	111,649	(153,834)	(106,034)	(9,588)	159,320	(96,028)
Net increase/(decrease) in cash	(1,769)	1,334	3,231	(3,414)	(1,377)	5,479	(1,723)	(2,015)	2,680	6,403	(7,788)
Cash at beginning of year	3,114	1,376	2,690	5,932	2,499	1,127	6,608	4,891	2,872	5,554	11,969
Effect of exchange rate changes on balances held in foreign currency	31	(20)	11	(19)	5	2	6	(4)	2	12	(9)
Cash at end of period	1,376	2,690	5,932	2,499	1,127	6,608	4,891	2,872	5,554	11,969	4,172